

## Nottingham City Health and Wellbeing Board 31 May 2023

<b>Report Title:</b>	Developing the Nottingham and Nottinghamshire NHS Joint Forward Plan
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### Executive Summary:

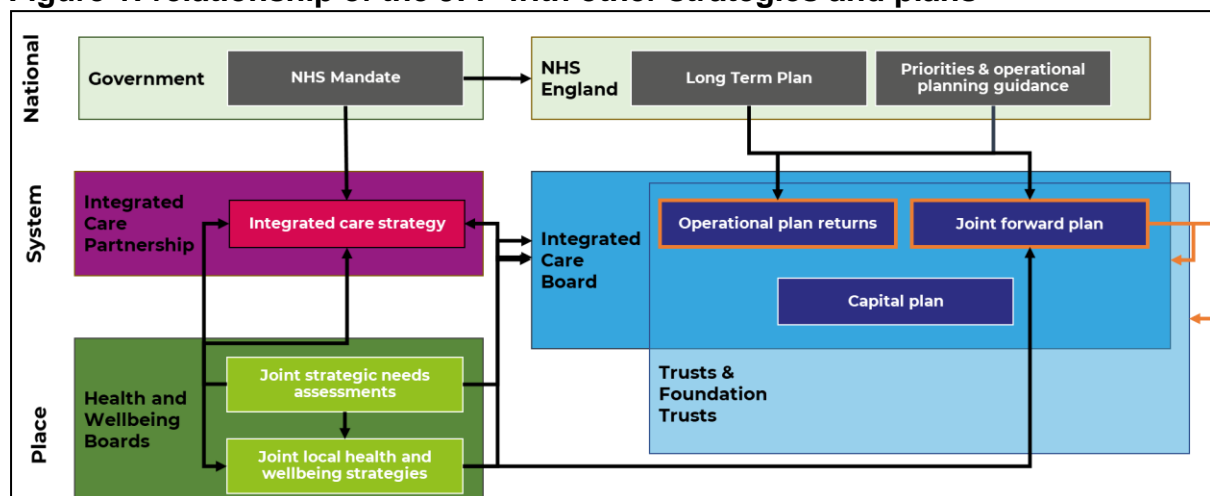
#### Purpose of the Briefing

1. To brief members of the Board on the development of the Nottingham and Nottinghamshire NHS Joint Forward Plan as required under the Health and Care Act 2022.

#### Information

2. The Board has previously received briefings on the provisions of the Health and Care Act 2022, under which Nottingham and Nottinghamshire Integrated Care Partnership was required to produce an [Integrated Care Strategy](#) (This was approved 17 March 2023). The Integrated Care Board is also required to produce a 5-year Joint Forward Plan which focusses on the NHS response to the implementation of the Integrated Care Strategy.

**Figure 1: relationship of the JFP with other strategies and plans**



3. Before the start of each financial year, each Integrated Care Board (ICB), together with partner NHS Trusts and NHS Foundation Trusts must prepare a Plan (hereafter referred to as the NHS Joint Forward Plan), detailing how they

propose to exercise their functions in the next five years. There is an expectation that this plan will be refreshed annually, in line with emerging national guidance.

4. Planning guidance for the Joint Forward Plan was published by NHS England on 23 December, which is available online here: [B1940-guidance-on-developing-the-joint-forward-plan-december-2022.pdf \(england.nhs.uk\)](https://www.england.nhs.uk/media/1144/b1940-guidance-on-developing-the-joint-forward-plan-december-2022.pdf) Updated annually, the Joint Forward Plan is currently being worked up with NHS partners and both Nottingham and Nottinghamshire Health and Wellbeing Boards will have input into the Plan to ensure it aligns with the Integrated Care Strategy.
5. The NHS Joint Forward Plan provides an opportunity to create a longer-term shared sense of endeavour, a realistic and ambitious view of what is achievable and a sense of hope for our teams and our public. The ICS Executive Leadership Group has discussed and agreed the scope as:
  - a. Delivering the NHS Mandate, whilst also tackling the most challenging issues for the system e.g. demand, capacity, performance, finance, sustainability.
  - b. The NHS contribution to the four strategic aims of the Integrated Care Strategy and delivery of its three strategic guiding principles of Prevention, Equity and Integration.
6. NHS partners fully embrace the opportunity to continue to work in partnership with the Health and Wellbeing Board in the development of this Plan to ensure that the three strategic principles and four strategic aims of the Integrated Care Strategy are fully reflected. At the March meeting, the Board agreed to delegate to the Chair and Director of Public Health any engagement with NHS partners to support the early development of the NHS Joint Forward Plan. The Board also agreed to award delegated responsibility to the Chair and Director of Public Health to endorse the final version prior to submission.
7. Work is underway with partners to jointly develop the plan by **30 June 2023**. This represents a highly challenging timeframe in which to actively engage with key partners. The comprehensive nature of the Strategy has understandably created some complexity to ensuring engagement of those most able to contribute to the development of a Plan which outlines its delivery. We are keen to stress that whilst the development of the Plan represents another key milestone in our ongoing collaboration to mature our system approach to address health and wellbeing needs of our population, it is not an end point. Ongoing engagement of our Health and Wellbeing Boards, our Public Health teams and local authority colleagues will be critical to the consideration of interventions and initiatives to be outlined in the Plan during its development as well as its future implementation. The Plan will continue to evolve over the next few weeks with the intimate engagement of our Public Health colleagues until its submission to ensure all content fully reflects our shared commitment to the three strategic principles and four strategic aims outlined in the ICP Integrated Care Strategy which includes the NHS contribution to the Health and Wellbeing Strategies.
8. Key areas of focus include:
  - A. Our approach** - Repositioning the NHS in terms of how the component parts

work together and how the NHS will work with partners and other areas, how we will achieve equity, prevention and integration and specifics in relation to our approach to the 4 aims of the strategy.

**B. Our ambition for the local NHS over the next 5 years** – e.g. enabling every person to achieve their best possible health and wellbeing; an inclusive, diverse and innovative culture across the NHS, with a sustainable workforce and local skills pipeline; a real shift of NHS resources to prevention; demonstrable impacts on inequalities and health outcomes; working through collaboration to maximise health and wellbeing impact across the life course, physical and mental health holistic approach; High visibility and relevance in communities, effective partnerships with local organisations that drive change and contribute to social justice and economic development in our area

**C. Our system** – our architecture, geography and partners.

**D. Our health needs** – demographics and current outcomes.

**E. Our care delivery**

- a. Integrated Care Strategy – how the NHS will deliver the three principles (Prevention, Equity and Integration) and four aims:
  - i. Improve outcomes in population health and healthcare
  - ii. Tackle inequalities in outcomes, experiences and access
  - iii. Enhance productivity and value for money
  - iv. Support broader social and economic development
- b. Clinical Priorities – how the NHS will address the key priority areas
  - i. Reduce illness and disease prevalence
  - ii. Proactive management of LTC to avoid crises / escalation of care
  - iii. Improve navigation and flow to reduce emergency pressures
  - iv. Reduce elective waiting lists

**F. Our delivery enablers** – the ways in which the NHS will respond to the enablers of the ICP Strategy including workforce, primary care and research.

**Recommendation(s):** The Board is asked:

1. To receive an update on the developing NHS Joint Forward Plan in order to discuss and inform the development of the Plan.
2. To resolve to receive the final NHS Joint Forward Plan for formal endorsement at the next meeting of the Board, subject to the recommendation of the Chair and Director of Public Health (under their delegated responsibility).

**The Joint Health and Wellbeing Strategy**

<b>Aims and Priorities</b>	<b>How the recommendation(s) contribute to meeting the Aims and Priorities:</b>
<b>Aim 1:</b> To increase healthy life expectancy in Nottingham through addressing the wider determinants of health and enabling people to make healthy decisions	The NHS Joint Forward Plan is the NHS response to the Integrated Care Strategy, which focuses on improving prevention, equity and integration across the health and care system.
<b>Aim 2:</b> To reduce health inequalities by having a proportionately greater focus where change is most needed	
<b>Priority 1:</b> Smoking and Tobacco Control	
<b>Priority 2:</b> Eating and Moving for Good Health	
<b>Priority 3:</b> Severe Multiple Disadvantage	
<b>Priority 4:</b> Financial Wellbeing	
<p><b>How mental health and wellbeing is being championed in line with the Board's aspiration to give equal value to mental and physical health:</b></p> <p>The NHS Joint Forward Plan covers all aspects of NHS provision and responds to national priorities, including mental and physical health.</p>	

<b>List of background papers relied upon in writing this report (not including published documents or confidential or exempt information)</b>	Paper to the 29 March 2023 HWB meeting.
<b>Published documents referred to in this report</b>	Health and Care Act 2022 Nottingham and Nottinghamshire Integrated Care Strategy NHS England Guidance on the development of Joint Forward Plans